



2019 YEAR END LAGUARDIA TERMINAL B COMMUNITY REPORT



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WHO IS LAGUARDIA GATEWAY PARTNERS?

LaGuardia Gateway Partners (LGP) is the private partner of the Port Authority of New York and New Jersey selected to build and operate the new Terminal B.

In addition to managing the terminal now and leading the redevelopment, LGP will manage Terminal B through 2050, and provide the guest experience from the terminal's curbside all the way to the departure gate. We will be members of this community for many years.

ABOUT THE PARTNERS



is a leading developer, investor, and manager of airports and terminals around the globe.



is one of the largest, most financially sound construction and development companies in the country.



is a leading global investor, developer and manager in building sustainable infrastructure to serve communities through public private partnerships.



is an investment and asset management firm and a certified minority and women owned business enterprise.

WHAT IS A PUBLIC PRIVATE PARTNERSHIP?

A Public Private Partnership (P3) is a collaboration between a private sector entity and a governmental agency, in which private funding is leveraged to develop or manage a public asset or service. In a P3, private capital is invested, and the private entity bears the risk. As is the case with LGP, local and state taxpayers do not foot the bill or take on the financial burden or risk.

The largest public-private partnerships in the history of U.S. aviation, \$2.4 billion was raised in project bonds for Terminal B, \$1.19 billion was supplied by the Port Authority and \$200 million in equity was split between the principal shareholders of LaGuardia Gateway Partners.

The rebuilding of Terminal B is being funded using equity, debt and revenues, with no burden or risk to the taxpayer.

LGP is composed of Vantage Airport Group, Skanska, Meridiam, and JLC Infrastructure for development and equity investment. Vantage Airport Group is the developer and operator. The terminal is being built by the Skanska-Walsh design build joint venture, which includes HOK and WSP.

At LGP, our partners, combined, have worked on more than 350 aviation and transportation projects globally and domestically, including international airports in New York (JFK International), Chicago, Doha, Delhi, Los Angeles, Santiago and Nassau. LaGuardia Gateway Partners leadership is made up of a cross-section of experts in the fields of airline operation and development, design and construction, and investment.

LAGUARDIA GATEWAY PARTNERS EXECUTIVE LEADERSHIP

- Stewart Steeves** Chief Executive Officer
- Jamie Haviaris** Chief Technical Officer
- Kenneth Schuhmacher** General Counsel, Corporate Secretary
- Frank Scremin** Chief Operating Officer
- Mike Sibilia** Chief Financial Officer
- Derek Thielmann** Project Director, Design and Construction

LAGUARDIA GATEWAY PARTNERS BOARD OF DIRECTORS

- George Casey** Chair and CEO
Vantage Airport Group
- Magnus Eriksson** Executive Vice President
Skanska Infrastructure Development
- Jane Garvey** North American Chair
Meridiam
- Frederick Burman** Senior Vice President
Skanska
- Scott Derby** Senior Investment Director
Meridiam
- Stephen Martin** Chief Commercial Officer
Vantage Airport Group

CONSTRUCTION UPDATES

LaGuardia Airport's 50+ year old Terminal B is the airport's busiest. Currently home to Air Canada, American Airlines, Southwest and United Airlines, in 2019 Terminal B served 15 million of the airport's 30 million annual travelers. LGP's priority is to provide guests with an exceptional experience from the curb to the aircraft.

The new \$5.1B Terminal B will be state-of-the-art, with open spaces, leading technology, exciting shops and restaurants and enhanced customer service, opening in phases. As one of the most complex airport construction projects in history, we are building in front of, behind, next to and even over the top of

the original terminal – all without impact to existing operations.

The project will include a new headhouse (the Arrivals and Departures Hall for check-in, security, shops and dining and bag claim), two island concourses (eastern and western) featuring 35 gates total, and a central heating and refrigeration plant (CHRP).

ARRIVALS & DEPARTURES HALL (HEADHOUSE) OPENS 2020

The new Arrivals and Departures Hall, or head house, will be a best-in-class facility that represents the best New York has to offer. Soaring ceilings and light-filled corridors will welcome passengers as they enjoy first-class food, beverage, and retail. The new Terminal B is being designed as a common-use facility allowing for streamlined passenger flow.



THE NEW LAGUARDIA TERMINAL B AT A GLANCE

- 1.3 million square foot terminal
- 35 gates
- Exciting new food and retail concepts
- Dual pedestrian bridges connect to gates over active taxiways
- Two extra miles of taxiway space



WESTERN CONCOURSE OPENS 2020

The first phase of the new Western Concourse, which will house Terminal B's remaining 17 new gates, will open in 2020.

NOW OPEN



Our new eastern concourse opened in December 2018 and features 16 gates, 55' ceilings, plenty of natural light, a park, a children's play area and spacious restrooms. Shops and restaurants include Shake Shack, FAO Schwartz and McNally Jackson Booksellers.

ROADWAY NETWORK

LaGuardia Gateway Partners and its contractor, Skanska-Walsh Joint Venture, are building eight miles of new related roadways.



THE PEDESTRIAN BRIDGES

Two new concourses featuring 35 gates will be connected to the Arrivals and Departures Hall by dual spanning pedestrian bridges. Aircraft will eventually taxi underneath these bridges.



The eastern pedestrian bridge.

THE CONSTRUCTION TEAM AT TERMINAL B

Our hats are off to the thousands of men and women who are tirelessly working to complete the new Terminal B. We estimate that more than 11 million work hours will be completed to deliver this project.



MINORITY & WOMEN BUSINESS ENTERPRISES (MWBE)

Diversity and inclusivity continue to be essential to the success of this project. LGP fosters growth and independence in our communities through working with talented certified MWBE firms to help build and operate Terminal B.

We are proud that our MWBE certified equity partner, JLC Infrastructure, was the first minority-owned equity position in a New York state public private partnership.

As of December 31, 2019, LaGuardia Gateway Partners and its contractor, Skanska-Walsh Joint Venture, have commitments valued at \$920 million to 287 MWBE firms. Operations, maintenance, and professional service opportunities will continue to become

As of March 31, 2020, LaGuardia Gateway Partners and its contractor, Skanska-Walsh Joint Venture, have commitments valued at \$940 million to 292 MWBE firms.

available over the course of our 35-year lease to operate the terminal.

Additionally, we work with ACDBE (Airport Concession Disadvantaged Business Enterprise) partners

to bring the best food, shops and services to our guests.



LGP attends the New York State MWBE Forum, November 2019

Current and future opportunities can be found on our website, www.laguardiab.com/supplier-diversity

ACCOLADES FOR THE NEW TERMINAL B

We were honored to be recognized for sustainability and building and design in 2019.

- Institute for Sustainable Infrastructure (ISI) Envision Platinum Certification (For more information about Terminal B's Envision Platinum Certification, turn to page 9.)
- Cintas' America's Best Restroom Finalist
- Queens Chamber of Commerce Building Awards New Construction, Commercial Honoree (Eastern Concourse, Terminal B, LaGuardia Airport)



SOCIAL RESPONSIBILITY

COMMUNITY PARTNERS

We are proud to provide support to more than 40 non-profit organizations across NYC area. Below are just a few of our 2019 community initiatives.

THE LANDING

LGP is proud to partner with local family shelter, The Landing, which is operated by the non-profit Camba. This shelter works with families to provide benefits, assist in employment searches and permanent housing that will improve the families quality of life when returning to the community. LGP employees and the Terminal B shops and restaurants contributed to the shelter's holiday celebration with in-kind and a financial donations for the children & adults living there, which included children's books & toys, as well as much needed toiletry items.

CRADLE OF AVIATION

LGP is proud to partner with Cradle of Aviation Museum to create in-terminal exhibitions highlighting Hispanic Heritage Month, Black History Month & Women's History Month. Each of these exhibitions focuses on the unique contributions of individuals in these communities to aviation history.



Black History Month exhibit featured in the existing Terminal B.

HOLIDAY MUSIC PROGRAM

LGP hosts local school music programs from Community Board 3 (East Elmhurst, Jackson Heights & North Corona) for the holiday season every year in the center food court public areas of the terminal.



QUEENS PUBLIC LIBRARY

In 2019, we proudly joined LaGuardia Redevelopment in supporting the Queens Public Library and the Library Action Committee of Corona-East Elmhurst's inaugural six-week summer STEM program for 50 middle school students at the Langston Hughes Community Library and Cultural Center in Corona, Queens.

The program, developed by the New York Hall of Science in partnership with the Library Action Committee of Corona-East Elmhurst, included engineering components to learn from electrical,



Middle School students and their teachers at the Langston Hughes graduation ceremony.

mechanical, and civil engineers at Delta Airlines and Skanska Walsh, who are currently working on the LaGuardia Redevelopment Project.

The Queens Public Library also hosts outreach information booths in Terminal B to provide library resources



Queens Public Library staff members visited Terminal B to sign up residents for library cards.

to traveling passengers and employees, including library cards for people who live, work, go to school or own property in New York.

SUSTAINABILITY

The new Terminal B at LaGuardia features a fully sustainable design – one that will lead the way as it relates to large-scale infrastructure projects. The more than 1.3 million square feet of the new terminal is expected to achieve LEED Silver certification for sustainable design, a designation of Leadership in Energy and Environmental Design (LEED) by the U.S. Green Building Council as well as Envision certification.

LaGuardia Gateway Partners takes a collective approach to sustainability from design through to construction and operation and has formed a Sustainability Squad to plan and execute sustainability initiatives.



OUR SUSTAINABILITY EFFORTS FALL INTO THE FOLLOWING CATEGORIES:

- Energy Efficiency
- Greenhouse Gas Emission Reduction
- Water Conservation
- Waste Management
- Responsibly Sourced Material
- Climate Change & Resiliency

LaGuardia Airport Terminal B Redevelopment Receives First Envision Platinum Award for Commitment to Sustainable Practices and Resilience

The LaGuardia Airport Terminal B redevelopment project was awarded the Envision Platinum award, recognizing the project for its industry leading approach to sustainability and resilience. The award is the highest level of recognition within The Institute for Sustainable Infrastructure's (ISI) awards program.

Awarded to Skanska-Walsh Joint Venture, LGP's design & construction partner, this is the first project to achieve recognition from ISI at any level under its newly updated Envision v3 framework. This new framework evaluates projects across five categories and 64 sustainability criteria to produce a holistic view of the project's commitment to

"Since day one, our priority has been building a terminal that offers a first-class guest experience and has a minimal environmental footprint."

— **Stewart Steeves,**
CEO of LaGuardia Gateway Partners

leading edge, sustainable practices. This includes traditional factors, such as reducing emissions, recycling materials, and using renewable energy sources, as well as more

holistic indicators of social and economic sustainability, such as minimizing construction impacts, providing employment opportunities for local residents, resilient design and improving mobility and access.

"We are honored to receive the Envision Platinum award for our work in redesigning Terminal B at LaGuardia Airport," said Stewart Steeves, CEO of LaGuardia Gateway Partners. "Since day one, our priority has been building a terminal that offers a first-class guest experience and has a minimal environmental footprint. We've worked closely with Skanska-Walsh to create a design and construction approach that allows us to revamp Terminal B in a sustainable fashion, and this award demonstrates our overall commitment to this goal."

For more information on our sustainability efforts, visit www.laguardiaB.com/sustainability

TERMINAL EMPLOYEES

TERMINAL B EMPLOYMENT OVERVIEW

There are nearly 6,000 people who work at Terminal B, including employees from the airlines, TSA, concession partners, custodial teams, and other terminal partners.

NEW JOBS

With the opening of the eastern concourse in December 2018, our concession partners worked with the Council of Airport Opportunity to hire nearly 400 new employees. More than 50 percent of these employees reside in Queens.

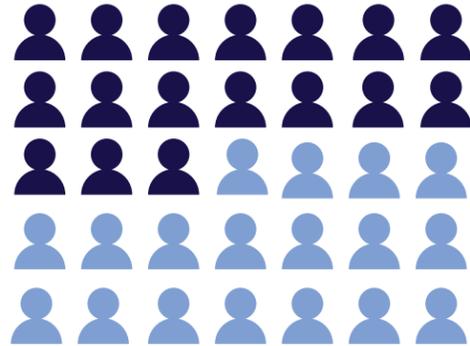
We look forward to hiring more of our neighbors for both the Arrivals and Departures Hall and our western concourse.

LAGUARDIA GATEWAY PARTNERS

LGP accounts for approximately 100 employees at Terminal B with our talented and diverse workforce.

EASTERN CONCOURSE

374 new employees



55% Queens residents

FACES OF TERMINAL B

Faces of Terminal B is LGP's ongoing video series that interviews Terminal B employees about the work they do every day to keep Terminal B moving! Watch more interviews at www.YouTube.com/laguardiaB

ZENA MARCHANT

Resident of Jackson Heights, Queens
Environmental Sustainability Coordinator

What's a typical day at LGP like for you?

My typical day here at Terminal B involves inspections, record keeping and reporting. I've also been assisting our facilities department with day to day maintenance and operations in the terminal.



Tell us a fun fact about yourself.

I'm originally from the island of Jamaica.

STEPHANIE BACCALIE

Resident of Middle Village, Queens
Operational Readiness and Transition Team,
Operations Manager

What's a typical day at LGP like for you?

My team and I act as liaisons between the project team and the operations team, to ensure that there are processes and procedures in place for our move to the new Terminal building.



Tell us a fun fact about yourself.

I love to fly. If I have a choice, I'll choose the window seat, so I can take a nap!

LOCAL ART AT TERMINAL B

LGP has partnered with New York based nonprofit Public Art Fund to bring a combination of temporary and permanent art installations into the new Terminal B. This partnership launched in summer 2019 with the first two temporary installations, now on display in the new eastern concourse. The permanent installations will debut when the Arrivals and Departures Hall opens in 2020.

The temporary installations feature art by Chris Bogia and Olaf Breuning:



Windowsill Watcher (2018)

CHRIS BOGIA

A resident of Queens for more than 15 years, Chris Bogia is a recent alum of the Queens Museum Studio Program (2018) and an instructor of sculpture at New York University. Bogia received his MFA from Yale University, New Haven, CT and his BA from New York University, NY. He was a recent recipient of the Jackson Pollock — Lee Krasner Foundation Grant, a Queens Council for the Arts, New Works Grant, as well as a Rema Hort Mann Foundation Artist Community Engagement Grant. Bogia is also the co-founder and director of Fire Island Artist Residency, the world's first LGBTQ artist residency. Bogia's work for Terminal B, entitled Windowsill Watcher (2018), is an abstract sculpture that combines methods drawn from the history of decorative arts, folk craft movements and interior design.

OLAF BREUNING

New York based, Swiss artist Olaf Breuning has been the subject of solo exhibitions at the Swiss Institute in New York, the Migros Museum in Zurich, the Australian Center of Photography in Sydney, and the Centre d'Art Contemporain in La Chapelle du Genêteil France, among others. Breuning's works on view in Terminal B, entitled Clouds (2014), and Thumbs Up (2015), evoke improvised signage, theatrical flats and children's sketches inspired by one of the artist's own photographs.



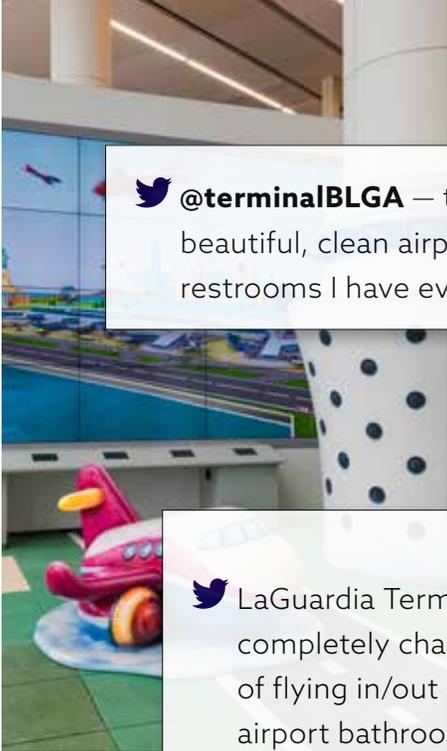
Clouds (2014)



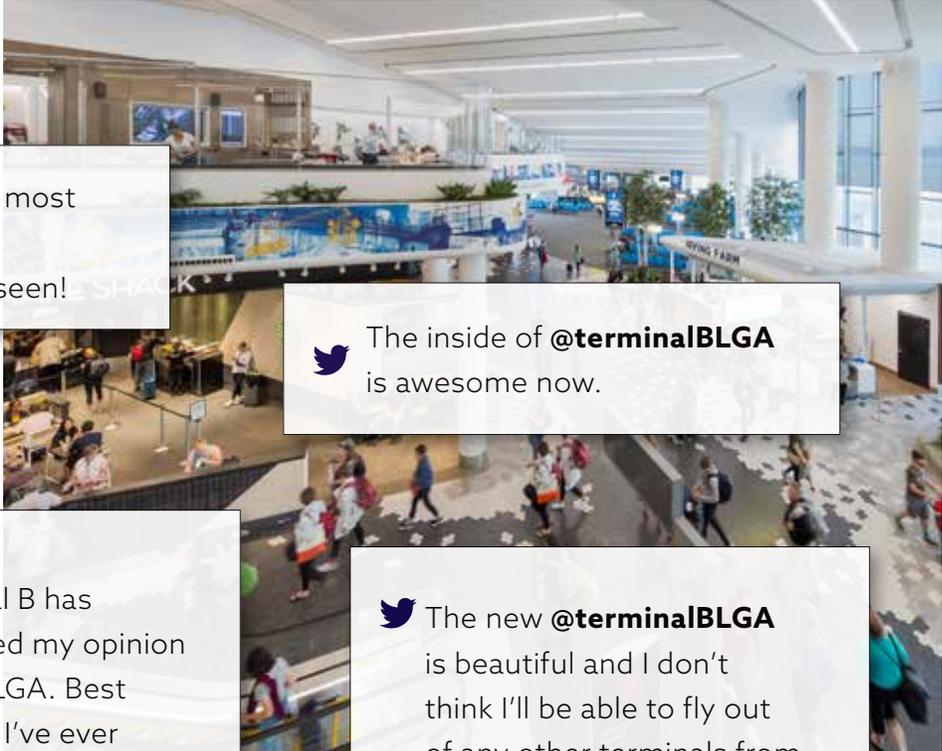
Thumbs Up (2015)

WHAT OUR GUESTS ARE SAYING

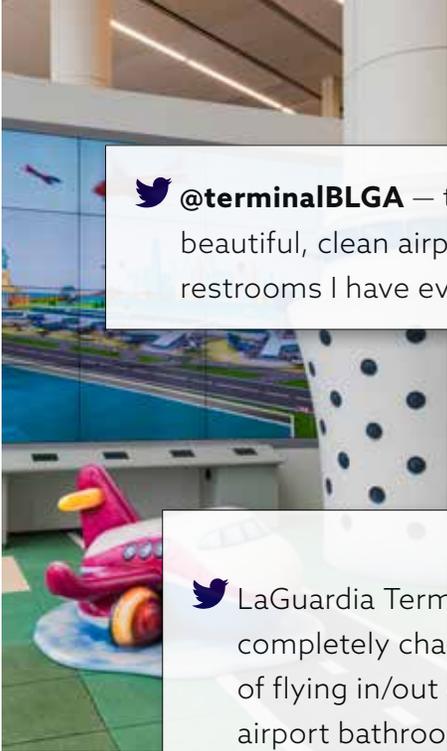
Guests traveling through our eastern concourse share their thoughts on Twitter:



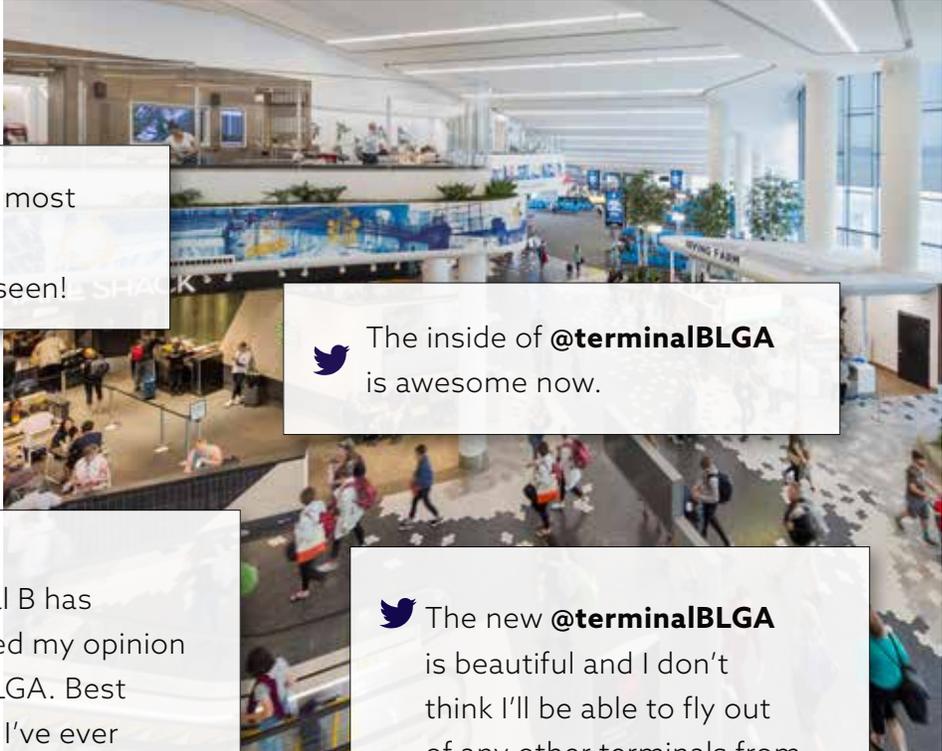
 **@terminalBLGA** – the most beautiful, clean airport restrooms I have ever seen!



 The inside of **@terminalBLGA** is awesome now.



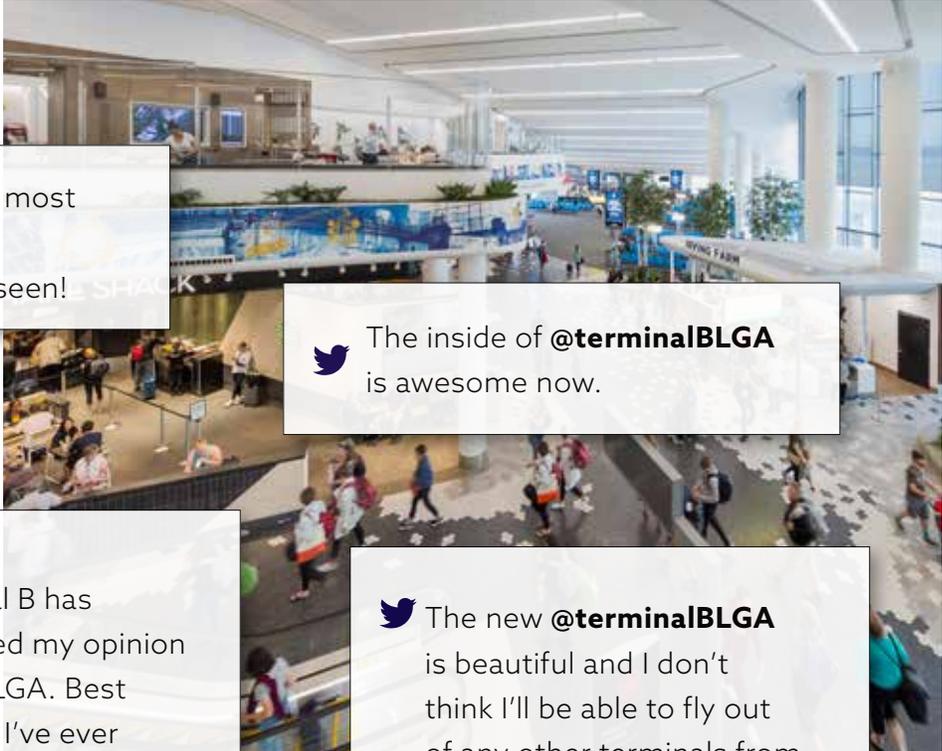
 LaGuardia Terminal B has completely changed my opinion of flying in/out of LGA. Best airport bathrooms I've ever seen and even a **@shakeshack**?! Thanks **@LGAairport!**
@terminalBLGA



 The new **@terminalBLGA** is beautiful and I don't think I'll be able to fly out of any other terminals from now on. #LGA #NYC



 Flying out of the new part of **@terminalBLGA** and I have to say it's pretty awesome. The **@shakeshack** is a game changer. Even has that new terminal smell!



 Nicely done #laguardia and #SouthwestAirlines **@Terminal B** is a great improvement! What a difference!



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